Position	Vacancy Reason & Replacement Details	Duration of Vacancy	Salary & Benefits Breakdown	Total
Program Assistant	Retirement	January 1 to	Salary: 49, 662	65,454
(full-time)		December 31	Benefits: 14, 791	
Public Health Nurse (full-time)	Long-term disability Replaced with lower wage PHN	January 1 to June 15	Salary: 3,478 Benefits: 3,432	6,910
Public Health Nurse (full-time)	Temporary secondment to another team Replaced with lower wage PHN	January 1 to June 30	Salary: 8,373 Benefits: 6,669	15,042
Public Health Nurse (full-time)	Maternity leave of absence Replacement PHN also took maternity leave, and left prior to end of contract	February 10 to May 31	Salary: 15,325 Benefits: 2,832	18,157
Public Health Nurse (full-time)	Maternity leave of absence	August 1 to Dec 31	Salary: 4,973 Benefits: 3,267	8,240
Public Health Nurse (full-time)	Financial compensation from ONA for hours worked for union	January 1 to December 31	~ 6,000	6,000
Public Health Nurse (casual)	Casual contract extension	June to September 7	Salary: (12, 320)	(12,320)
Best Beginnings – W	ages and Benefits – Account 8	70 (Cost-Shared)	<u> </u>	I
Public Health Nurse (Part-time SLN)	Delay in recruitment – process underway	February 15 to April 30	6,545 (includes salary and in lieu of benefits)	6,545

Estimated 2018 Variance for Best Beginnings Team