



TO: Chair and Members of the Governance Committee

FROM: Emily Williams, Chief Executive Officer
Dr. Alexander Summers, Medical Officer of Health

DATE: 2022 November 10

2021-22 PROVISIONAL PLAN UPDATE

Recommendation

It is recommended that the Governance Committee recommend to the Board of Health to:

- 1) *Receive Report No. 13-22GC, re: “2021-22 Provisional Plan Update” for information; and*
- 2) *Approve the extension of the 2021-22 Provisional Plan to the end of 2024 following a current state analysis with a plan to develop a 2025-2029 Strategic Plan in 2024.*

Key Points

- The 2021-22 Provisional Plan was intended to be extended to Q2 2023 while undergoing the process to develop a full strategic plan in 2023.
- Pending anticipated review of the Ontario Public Health Standards (OPHS) in 2023, the Health Unit recommends extending the 2021-22 MLHU Provisional Plan to the end of 2024 following a current state analysis that involves redrafting objectives and reconceptualizing initiatives on the current plan.
- It is recommended that planning for the development of a 2025-2029 Strategic Plan commence in 2024.

Background

The Health Unit continues to ensure that the priorities and objectives identified on the Provisional Plan are prioritized and balanced with the ongoing demands of the COVID-19 response. The 2021-22 Provisional Plan is attached as [Appendix A](#). On October 21, 2021, the Board of Health approved extending the timelines for phase two and three of the Provisional Plan by a minimum of three (3) months. This elongation of the phases was intended to carry the Provisional Plan into Q2 2023.

Current State Analysis

The Health Unit has continued to advance work on the goals identified on the Provisional Plan during Q3 2022 and has executed on several key deliverables identified for projects as well as ongoing associated activities and tasks. The intention was to continue to carry out the work in relation to the current plan while undergoing the process to develop a full strategic plan in 2023.

It is anticipated that the Ministry of Health will review and possibly redraft the Ontario Public Health Standards (OPHS) in 2023. Through consultation with other public health units, it was determined that many are extending their current provisional plans due to pending changes to the OPHS as well as the uncertainty of both recovery/renewal work following the COVID-19 pandemic. This prompted the Health Unit to examine the timing of undergoing the full strategic planning development process within the next year.

As a result, the Health Unit is recommending an extension of the current MLHU Provisional Plan to the end of 2024. This would include a current state analysis that allows for relevant changes to the existing objectives and goals that reflect the continued four priorities of the Health Unit.

Future State

To maintain relevance to the current situation, particularly the recovery phase of the pandemic, the Health Unit will redraft the objectives identified on the Provisional Plan and reconceptualize goals to represent the public health program and service delivery work. This process will also include highlighting key strategic projects that will form part of the operational plan(s).

Planning for the development of a 2025-2029 Strategic Plan will commence in 2024. The work to update the existing provisional plan and develop the next strategic plan will be led by the Program Planning and Evaluation team with project management support from the Project Management Office.

Next Steps

It is recommended that the Board of Health extend the 2021-22 Provisional Plan to the end of 2024 following a current state analysis with a plan to develop a 2025-2029 Strategic Plan in 2024.

This report was prepared by the Manager, Privacy, Risk and Project Management.



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